



Institute for Health Policy and Practice

Strategic Plan

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The Institute for Health Policy and Practice (IHPP) is an applied research institute located within the College of Health and Human Services (CHHS) at the University of New Hampshire (UNH).

MISSION

IHPP conducts and disseminates high-quality, cutting-edge applied research and policy work that enables health system partners to implement evidence-based strategies to improve population health.

VISION

IHPP will be recognized as a state and national leader in efforts to assure integrated excellence across all those systems necessary to yield optimal population health. IHPP focuses those efforts in five core areas:

- » Delivery System/Payment Reform
- » Public Health and Health Promotion
- » Long Term Care and Aging
- » Health Analytics and Informatics
- » Health Law and Policy



Innovation Knowledge Transfer Leadership Sustainable Infrastructure Partnership

VALUES

The values that IHPP and its staff hold as central to fulfilling our mission include:

- » Use reliable and actionable data to make decisions;
- » Develop reliable and replicable methods to verify our work;
- » Engage new and existing partners for maximum participation in the work to improve population health;
- » Coordinate our work among the numerous stakeholder groups who affect population health;
- » Be innovative and responsive to the changing state and national health policies;
- » Contribute to policy development and health systems change through practice-based and applied research; and
- » Disseminate our findings to allow state, regional, and national partners to share in our learning.

OUR INTENTIONS 2015 -2017

Aligning with the strategic plans of the University of New Hampshire and College of Health and Human Services, input from key stakeholder interviews, and evaluating the needs and opportunities related to our work, IHPP has identified five key strategic intentions that will guide our development through 2017:

- » Leadership
- » Innovation
- » Partnership
- » Knowledge Transfer
- » Sustainable Infrastructure



Innovation

Knowledge Transfer

Leadership

Sustainable Infrastructure

Partnership

These strategic intentions are inter-related; in combination, they influence the way we conceive of and shape our work. These Strategic Intentions reflect the underpinnings of the commitment of IHPP to making its Vision a daily reality within our work and our thinking.

LEADERSHIP

Leadership requires that we bring an entrepreneurial approach to our work, that we bring together groups with diverse membership, and that we are creative and imaginative about effective ways to achieve our vision.

IN THE FUTURE WE WILL:

- » Work with our University, state, and national partners to grow our capacity to be a leader in the effective use of health data to drive systems change;
- » Build upon the collaborative efforts between IHPP, CHHS, the Institute on Disability at UNH, and other State and regional partners to make the Center on Aging and Community Living a leader in person and community-centered support for citizens at all stages of life;
- » Convene leaders from New Hampshire's health care providers, insurers, government, higher education, philanthropy, and business community to facilitate health system transformation efforts through the Accountable Care Project; and
- » Continue to develop the Healthy UNH Program to improve our messaging to key audiences on important wellness actions.



Leadership

Knowledge Transfer

Innovation

Sustainable Infrastructure

Partnership

INNOVATION

Movement toward our vision of optimal population health requires a sense of exploration and an open culture that continually supports new ideas and creative approaches. As such, IHPP will foster innovation by promoting and catalyzing efforts that will improve population health.

IN THE FUTURE WE WILL:

- » Continue to grow our expertise in the analysis of all-payer claims data, and work with national partners on innovative ways to visualize the analysis;
- » Work with CHHS and the UNH School of Law to create an education program on the changing governance role in the health and human service environment;
- » Facilitate civic conversation regarding the future state of New Hampshire's health and health care through the Map NH Health project, which brings together population and health indicator projections;
- » Provide expertise in New Hampshire and nationally on programs and policies that improve the long term care and aging systems; and
- » Bring together providers, payers and other stakeholders to find better ways to coordinate care for patients with hypertension, and with depression and a second chronic condition.



Leadership Partnership Innovation Knowledge Transfer Sustainable Infrastructure

TRUSTED PARTNER

We constantly strive to be professional, trusted and thoughtful partners.

IN THE FUTURE WE WILL:

- » Strengthen our new partnership with the UNH School of Law and the Rudman Center in the areas of health and health care;
- » Expand our partnership with the Dartmouth Centers for Aging in order to align medical and social support systems across the care continuum;
- » Continue to partner with the National Association of Health Data Organizations in order to convene and expand the All Payer Claims Database Council learning network; and
- » Engage a broad range of partners to continue to develop the New Hampshire Pediatric Improvement Partnership to improve the health of children through data-driven quality improvement projects in the health care system.

KNOWLEDGE DEVELOPMENT AND TRANSFER

As an applied research institute, our role is to focus on transformational knowledge necessary for health system evolution. We will be transparent in our methods and approach.

IN THE FUTURE WE WILL:

- » Share the methods for primary care attribution, measurement selection, and use of all-payer claims data to measure cost and utilization through white papers and presentations;
- » Share the learning of the Healthy UNH program regarding the use of the Surgeon General's National Prevention Strategy to improve population health and community wellness;



- » Expand community-based trainings in partnership with the NH Department of Health and Human Services on projects under the Aging and Disability Resource Center initiatives that expand care transitions, person-centered counseling, and the Veterans Directed Home and Community Based Care project; and
- » Partner with the NH Medical Society to develop a series of podcasts to increase clinician awareness about public health.

SUSTAINABLE INFRASTRUCTURE

As an organization that is constantly growing, the necessity for a sustainable infrastructure is clear. To achieve sustainability, we will focus on financial security and business development, while maintaining pride in our achievements and a healthy place to work.

IN THE FUTURE WE WILL:

- » Work with the Office of Advancement, Office of the Senior Vice President for Research, and CHHS to identify and establish sources of funding for operational development;
- » Continue to strengthen both our communications capacity (internal and external) and our project reporting and tracking system;
- » Foster professional development at IHPP by making professional development opportunities available and providing funding to support professional growth; and
- » Continue our advancement in technology to support our capacity for data analysis, research, and communications.